SCHOOL DISTRICT OF



# Referendum Community Engagement & Survey

REQUEST FOR INFORMATION December 18, 2015

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#### II. PROJECT DESCRIPTION

1. The School District of Fort Atkinson (the "District") requests information on possible vendors regarding the engagement of the community through a survey, and perhaps other methods, to provide feedback regarding an operational referendum to exceed the State imposed revenue limits to be held at an election during the 2016-17 school year.

It is the District's intent to leverage this partnership to assist the Board in determining the best possible referendum structure and amount for the various stakeholders of our District. To that end, the District is seeking prospective firms to assist in gathering feedback from those various stakeholders through a community survey as well as other possible engagement methods (focus groups, committees, etc.) to seek many varied and valuable viewpoints.

This Request for Information (RFI) will provide the District with possible vendors to select from based on their ability to meet the District's timeline and services provided.

- 2. In general, the selected vendor must be able to provide:
  - a) A community survey mechanism with the presentation of results to the Board of Education and District Administration in both a written and verbal format.
  - b) Further dissemination of the results to, and the possible facilitation of, focus groups and other committees as requested by the Board.

## III. INFORMATION REQUESTED

### A. CONSULTANT QUALIFICATIONS

Each proposal must include the following information regarding your Firm's qualifications:

- 1. Provide the general background information of your company including address, contact information, firm type and the year established.
- 2. Provide a complete overview of your firm including personnel assigned to this project. To include but not be limited to their responsibility, individual backgrounds, industry experience, etc.
- 3. Provide your firm's expertise in assisting school districts on community engagement projects, including community surveys.
- 4. Provide your firm's expertise in facilitating community focus groups and/or committees as they relate to an operational referendum.
- 5. Provide three (3) references of projects performed by the Respondent for school districts in Wisconsin the last three years. Please include contact information for these references.
- 6. Provide your firm's ability to meet the timetable as outlined in Section IV.

#### IV. THE SELECTION PROCESS

## A. TIMETABLE

The District expects to undertake the selection process described below according to the following schedule:

| 1. | Advertise Request for Information             | 12.18.2015         |
|----|---|--------------------|
| 2. | Submission of Qualification Responses         | 01.11.2016         |
| 3. | Onsite Meetings/Discussion with Respondents   | through 01.27.2016 |
| 4. | Recommendation of Consultant to Board         | 01.28.2016         |
| 5. | Survey Development                            | February, 2016     |
| 6. | Survey Deployment                             | March, 2016        |
| 7. | Survey Results Presentation                   | April 21, 2016     |
| 8. | Further Referendum Work (As Desired by Board) | May, 2016 - ?      |

#### V. INSTRUCTIONS FOR SUBMITTING PROPOSALS

### A. REQUESTS FOR FURTHER INFORMATION

Questions concerning this RFI and the procedures for responding to the RFI should be directed to Mr. Jason P. Demerath, Director of Business Services via email only at demerathj@fortschools.org.

## **B. SUBMISSION OF PROPOSALS**

Firms shall submit written responses by 1:00 p.m. central time on Monday, January 11, 2016 at the School District of Fort Atkinson, Attn: Jason Demerath, 201 Park Street, Fort Atkinson, WI 53538. Late responses will not be accepted.

### C. RIGHT TO REJECT

In submitting a response, it is understood by the Respondent that the right is reserved by the District to accept any response in any and all parts, to reject any and all responses, and to waive any irregularities or informalities, which are in the best interest of the District.

## D. COST OF PROPOSAL PREPARATION

The cost of preparing a response to this RFI will **not** be reimbursed by the District.

### FIVE-YEAR FINANCIAL PROJECTION

Attached you will find the materials shared at the December, 2015 Board of Education meeting regarding the financial projection for the District. A video summarizing these materials can be found <a href="here">here</a>. The District is currently operating under a \$1.75 million referendum to exceed the revenue limit for three years (2014-2017) as approved by the voters in April, 2014. This referendum will expire on June 30, 2017.

Prior to the approval in April, 2014, the District had operated under a \$694,000 referendum to exceed the revenue limit from 2006-2011 (5 years) and again from 2011-2014 (3 years).



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## **MEMORANDUM**

To: Board of Education

From: Jason P. Demerath, SFO, CSRM, Director of Business Services

Date: December 17, 2015

Re: 5-Year Financial Projection (2016-21)

Attached you will find materials related to the five year financial projection as outlined below. So you may cross-reference to my explanations below, please note that the title of the pages generated from the model are in the upper-right hand corner of that page.

#### **Revenue Limit and Levy Explanation**

Given the relatively short tenure of some of our Board members, I thought it may be useful to include this summary of major factors that affect the budget of school districts in Wisconsin. These explanations are utilizing our local data. Please feel free to read through these concise explanations of some of our important budget factors.

#### **Key Assumptions**

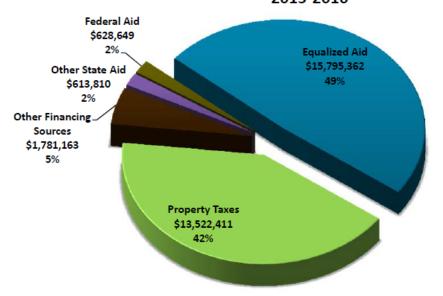
This one page summary outlines the key assumptions that are made within the budget model. As these assumptions change, the resulting output changes accordingly. One item of note is the last line on this page entitled, "Other District Adjustments." Currently, the only adjustment locally that is made is the reduction of 1.0 FTE at the elementary level. This is the result of the matriculation of classes through the elementary level. As smaller classes come in, and larger classes move on to the middle school, there is opportunity to reduce the number of FTE's at the elementary level and still maintain a proper student-teacher ratio. This year we have a large fifth grade class that will be moving onto the middle school next year, resulting in the ability to reduce 1.0 FTE at the elementary level.

#### **Output Summary**

This is a one page summary of the forecast model results. As stated above, this output is based upon the assumptions that are made within the model. As you can see, once the current referendum expires we are looking at a large deficit which will become the central focus of our referendum discussions in the coming months.

Beginning on the next page you will find some information accompanied by graphics explaining some of the key components of the budget and other items that will likely be considered as discussions ensue regarding a potential future referendum.

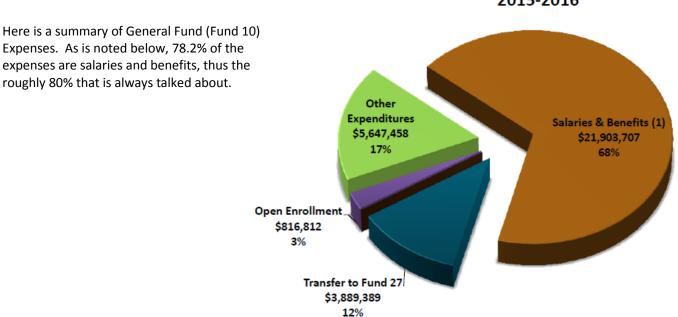
# Components of Fund 10 Revenues 2015-2016



Here we have a summary of the components that comprise the General Fund (Fund 10) Revenue. As is noted, 90.7% of our total revenue comes from those factors determined in the State Revenue Limit Calculation. You can relate this back to the "Revenue Limit and Levy Explanation" as outlined on the memo and attached hereto.

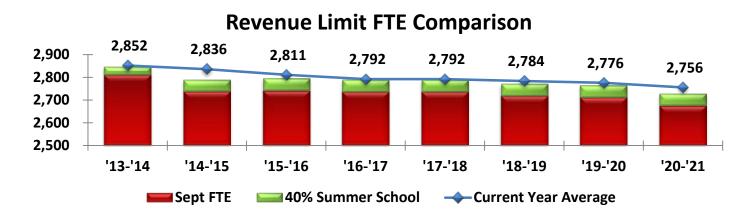
90.7% of Revenues Determined by the State Revenue Limit Calculation

# Components of Fund 10 Expenses 2015-2016

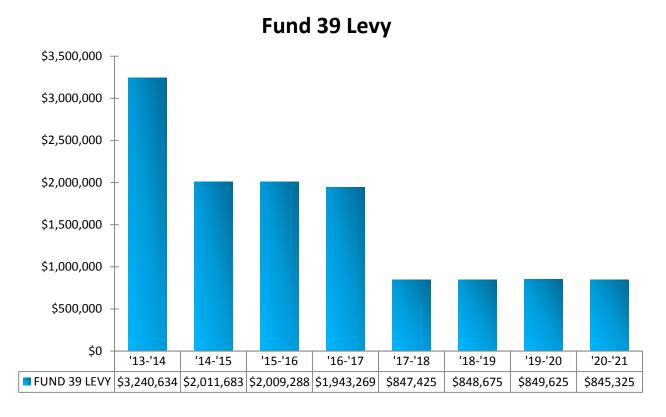


(1) Percent of Expenditures with the addition of Funds 27 Salaries & Benefits: 78.2%

Below is a graphical representation of the Revenue Limit FTE (Full-Time Equivalency) over time. As you can see, and as you know, our enrollment has decreased over the recent years resulting in our Revenue Limit FTE decreasing as well. Given that our revenue limit is determined on a per FTE basis, this decline negatively impacts our funding under the revenue limit. The projected enrollments going forward are based on a cohort survival ratio, a method typically used in projecting enrollment. The only caution is that since we must estimate the incoming class sizes in future years, the further into the future you get, the less reliability in the numbers there may be as the majority of the 4K class in 2020-21 likely hasn't even been born yet.



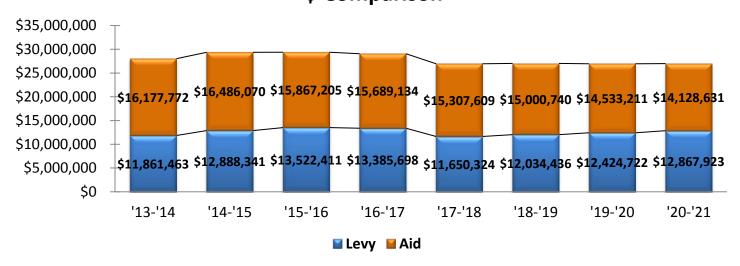
Below is a chart depicting the Fund 39 (Referendum Debt) levy over the course of this projection model. If you remember, the discussion during the last referendum was that we could increase the amount without a tax increase. That is because of the levy decrease in 2014-15 shown below from \$3.2 million to \$2 million for referendum approved debt payments. This past spring, we refinanced the remainder of this debt to create the same type of "step" in 2017-18, which would be the first year of our next referendum. As you can see below, that step decreases the debt levy in that year by \$1,095,844. In theory, the next referendum could be up to \$2,845,844 without a tax increase (\$1,750,000 + \$1,095,844 = \$2,845,844). Obviously there are other factors that play into what the ultimate tax levy is, but that is a general overview of how we were able, and would be able to in the next referendum, increase the amount without a tax increase.



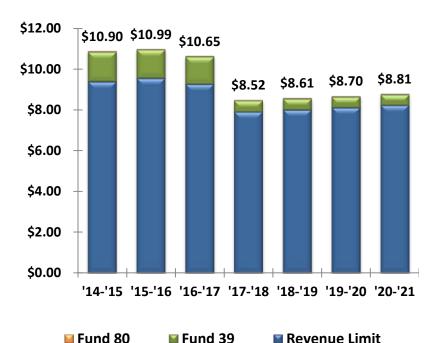
Delivering opportunities and services students need to achieve their academic and personal potential

Below is a chart depicting the overall revenue limit over the years and its' composition of taxes and state aid. As you can see, it decreases in 2017-18, the bulk of which is on the tax levy side. This is the result of our current referendum expiring at the end of 2016-17. More detail regarding this graph, the revenue limit and state aid can be found on the attached sheet entitled, "Revenue Limit and Aid Analysis."

# Revenue Limit / Aid Analysis \$ Comparison



## **Projected Mill Rate**



The chart at the left shows the mill rate over the course of this projection. As you can see, as a result of the current referendum expiring at the end of 2016-17, the mill rate drops \$2.13 in 2017-18. As referenced above in the Fund 39 tax levy graph, also in that year the tax levy for debt (shown in green) decreases as well as the operational levy. When thinking about the upcoming referendum, you could extend the operational levy (shown in blue) upwards by \$2.13 to arrive at the same mill rate level as 2016-17. This further illustrates the ability the District has to increase the referendum amount without increasing taxes.

Finally, the table below calculates the total school based taxes on a household at three different value levels. As a point of reference, the mill rate in 2013-14 was \$11.37 resulting in school based taxes on these three value levels being:

- \$100,000 = \$1,137
- \$150,000 = \$1,706
- \$200,000 = \$2,274

With that in mind, you can see that at each level it is estimated that taxes over the course of the current three year referendum were actually lower than the 2013-14 year immediately preceding the current referendum. A couple of words of caution, however:

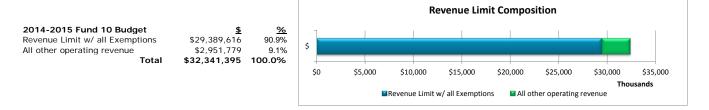
- This is not the exact impact that every homeowner may have seen as a result of the way valuations vary between municipalities. One taxpayer in one municipality may have seen a larger decrease, while another taxpayer in another municipality may have seen their taxes increase during this referendum.
- The 2016-17 levy has yet to be determined as a result of factors that will not truly be known until the fall of 2016. In the projections used during the referendum it was assumed that taxes in 2016-17 would be slightly higher than 2013-14, thus resulting in the average taxes during the current referendum being at about the 2013-14 level. Should this projection hold true, the average taxes during the current referendum would actually be below the 2013-14 level.

| School Based Taxes |                |                |                |
|--------------------|----------------|----------------|----------------|
| Home Value         | <u>'14-'15</u> | <u>'15-'16</u> | <u>'16-'17</u> |
| \$100,000          | \$1,090        | \$1,099        | \$1,065        |
| % Change           |                | 0.87%          | -3.09%         |
| \$150,000          | \$1,635        | \$1,649        | \$1,598        |
| % Change           |                | 0.87%          | -3.09%         |
| \$200,000          | \$2,180        | \$2,199        | \$2,131        |
| % Change           |                | 0.87%          | -3.09%         |

I will be presenting some of this information at the Board meeting, however it may not be this detailed. As we work our way through referendum planning however, I am sure many of these details will be explored and discussed. Please feel free to contact me with any questions.

#### Why is the Revenue Limit Important?

The revenue limit comprises 91% of the school district's 2015-2016 general fund operating revenue.



#### What is the Revenue Limit and how is it calculated?

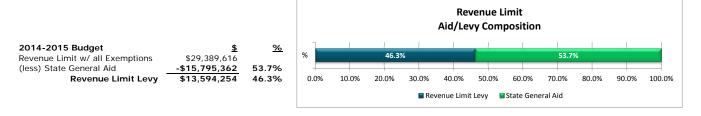
A district's revenue limit is the maximum amount of revenue that may be raise through state general aid and property tax for the General, Non-Referendum Debt, and Capital Expansion Funds, also referred to as Funds 10, 38, and 41 respectively.



#### Why is State General Aid important?

The revenue limit calculates how much the district can raise through state general aid and the local tax levy. State general aid identifies who pays. The Revenue Limit less state general aid equals the revenue limit property tax levy.

54% of the school district's 2015-2016 revenue limit authority is funded through state general aid.



#### Total School Based Tax Levy and Mill Rate

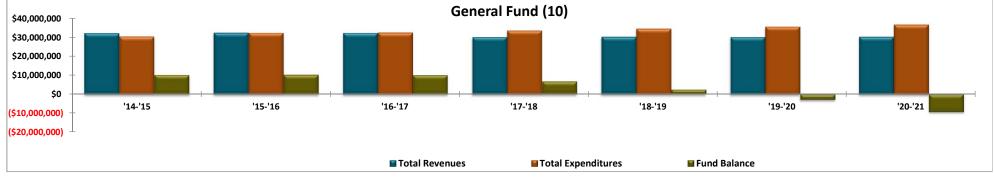
School district property taxes include the Revenue Limit Levy (General, Non-referendum Debt and Capital Expansion Funds), Referendum-approved Debt Levy (Fund 39) and the Community Services Levy (Fund 80).

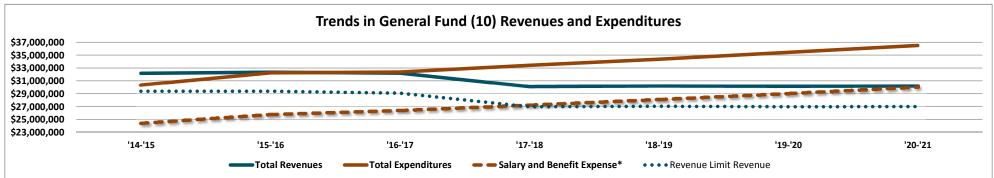


| Fort Atkinson   | HI  | STORICAL  |  | Current   |   | Working   |                                  |   |   |   | FORE                             | CAST  |   |   |
|---|---|---|--|---|---|---|----------------------------------|---|---|---|----------------------------------|---|---|---|
|   | Actual  | Actual  |  | Budget  |   | Budget  | '16-'17                          | Projected   |   | Projected   | '18-'19                          | Projected   | '19-'20                                   | Projected   |
| State Assumptions   | <u>'13-'14</u>  | '14-'15   | <u>% ∆</u>                                 | '15-'16   | <u>%</u> ∆                                | <u>'16-'17</u>  | <u>%</u> ∆                       | '17-'18   | <u>%</u> ∆                                | '18-'19   | <u>%</u> ∆                       | '19-'20   | <u>% ∆</u>                                | '20-'21   |
| otate Assumptions   |   |   |  |   |   |   |                                  |   |   |   |                                  |   |   |   |
| Revenue Limit Per Pupil Increase  | \$75  | \$75  | 0.00%                                      | \$0   | -100.00%                                  | \$0   |                                  | \$0   |   | \$0   |                                  | \$0   |   | \$0   |
| Per Pupil Categorical Aid \$ / Pupil  | \$75  | \$150   | 100.00%                                    | \$150   | 0.00%                                     | \$250   | 66.67%                           | \$250   | 0.00%                                     | \$250   | 0.00%                            | \$250   | 0.00%                                     | \$250   |
| Revenue Limit Low Revenue Ceiling   | \$9,100   | \$9,100   | 0.00%                                      | \$9,100   | 0.00%                                     | \$9,100   | 0.00%                            | \$9,100   | 0.00%                                     | \$9,100   | 0.00%                            | \$9,100   | 0.00%                                     | \$9,100   |
| Equalization Aid Primary Guarantee Equalization Aid Secondary Guarantee Equalization Aid Tertiary Guarantee Equalization Aid Primary Cost Ceiling Equalization Aid Secondary Cost Ceiling | \$1,930,000<br>\$1,090,654<br>\$536,519<br>\$1,000<br>\$9,092 | \$1,930,000<br>\$1,096,593<br>\$531,883<br>\$1,000<br>\$9,225 | 0.00%<br>0.54%<br>-0.86%<br>0.00%<br>1.46% | \$1,930,000<br>\$1,101,448<br>\$546,173<br>\$1,000<br>\$9,400 | 0.00%<br>0.44%<br>2.69%<br>0.00%<br>1.90% | \$1,930,000<br>\$1,101,448<br>\$546,173<br>\$1,000<br>\$9,400 | 0.00%<br>0.00%<br>0.00%<br>0.00% | \$1,930,000<br>\$1,101,448<br>\$546,173<br>\$1,000<br>\$9,400 | 0.00%<br>0.00%<br>0.00%<br>0.00%<br>0.00% | \$1,930,000<br>\$1,101,448<br>\$546,173<br>\$1,000<br>\$9,400 | 0.00%<br>0.00%<br>0.00%<br>0.00% | \$1,930,000<br>\$1,101,448<br>\$546,173<br>\$1,000<br>\$9,400 | 0.00%<br>0.00%<br>0.00%<br>0.00%<br>0.00% | \$1,930,000<br>\$1,101,448<br>\$546,173<br>\$1,000<br>\$9,400 |
| Equalization Aid Hold Harmless %  | 85%   | 85%   |  | 85%   |   | 85%   |                                  | 85%   |   | 85%   |                                  | 85%   |   | 85%   |
| Open Enrollment State Aid per Student Multiplier  | \$6,485   | \$6,635   | 2.31%                                      | \$6,639   | 0.06%                                     | \$6,639   | 0.00%                            | \$6,639   | 0.00%                                     | \$6,639   | 0.00%                            | \$6,639   | 0.00%                                     | \$6,639   |
|   |   |   |  |   |   |   |                                  |   |   |   |                                  |   |   |   |
| Local Assumptions   |   |   |  |   |   |   |                                  |   |   |   |                                  |   |   |   |
| Enrollment: Summer ADM Enrollment: Third Friday September   | 90<br>2,811   | 127<br>2,738  | 41.11%<br>-2.60%                           | 134<br>2,742  | 5.51%<br>0.15%                            | 134<br>2,736  | 0.00%                            | 134<br>2,737  | 0.00%<br>0.02%                            | 134<br>2,719  | 0.00%                            | 134<br>2,712  | 0.00%                                     | 134<br>2,676  |
| Open Enrollment Transfers In Open Enrollment Transfers Out  | 173.9<br>90.8   | 176.8<br>103.8  | 1.71%<br>14.37%                            | 183.5<br>123.0  | 3.78%<br>18.50%                           | 211.1<br>125.3  | 15.06%<br>1.82%                  | 211.5<br>133.0  | 0.15%<br>6.16%                            | 214.1<br>127.1  | 1.25%                            | 214.7<br>129.0  | 0.26%<br>1.48%                            | 216.8<br>123.3  |
| Recurring Referenda to Exceed Rev. Limit Non-Recurring Referenda to Exceed Rev. Limit Energy Efficiency Exemption   | \$0<br>\$694,000<br>\$100,000                                 | \$0<br>\$1,750,000<br>\$130,000                               | 152.16%<br>30.00%                          | \$0<br>\$1,750,000<br>\$0                                     | 0.00%                                     | \$0<br>\$1,750,000<br>\$0                                     | 0.00%                            | \$0<br>\$0<br>\$0   | -100.00%                                  | \$0<br>\$0<br>\$0   |                                  | \$0<br>\$0<br>\$0   |   | \$0<br>\$0<br>\$0   |
| Fund 10 Levy Fund 38 Levy Fund 39 Levy Fund 41 Levy Fund 80 Levy  | \$11,861,463<br>\$0<br>\$3,240,634<br>\$0<br>\$58,384         | \$12,888,341<br>\$0<br>\$2,011,683<br>\$0<br>\$58,384         | 8.66%<br>-37.92%<br>0.00%                  | \$13,522,411<br>\$0<br>\$2,009,288<br>\$0<br>\$26,096         | 4.92%<br>-0.12%<br>-55.30%                | \$13,385,698<br>\$0<br>\$1,943,269<br>\$0<br>\$50,000         | -1.01%<br>-3.29%<br>91.60%       | \$11,650,324<br>\$0<br>\$847,425<br>\$0<br>\$50,000           | -12.96%<br>-56.39%                        | \$12,034,436<br>\$0<br>\$848,675<br>\$0<br>\$50,000           | 3.30%<br>0.15%<br>0.00%          | \$12,424,722<br>\$0<br>\$849,625<br>\$0<br>\$50,000           | 3.24%<br>0.11%<br>0.00%                   | \$12,867,923<br>\$0<br>\$845,325<br>\$0<br>\$50,000           |
| TIF OUT Tax Apportionment Equalized Valuation   | \$1,335,646,112   | \$1,372,601,724   | 2.77%                                      | \$1,415,148,214   | 3.10%                                     | \$1,443,451,178   | 2.00%                            | \$1,472,320,202   | 2.00%                                     | \$1,501,766,606   | 2.00%                            | \$1,531,801,938   | 2.00%                                     | \$1,562,437,977   |
| Fund 10: Salaries & Benefits (% Growth) Fund 27: Salaries & Benefits (% Growth) Fund 50: Salaries & Benefits (% Growth) Fund 80: Salaries & Benefits (% Growth)                           | \$21,151,925<br>\$4,343,310<br>\$653,709<br>\$33,605          | \$21,001,496<br>\$4,472,080<br>\$622,673<br>\$30,858          | -0.71%<br>2.96%<br>-4.75%<br>-8.17%        | \$21,903,707<br>\$4,934,706<br>\$606,506<br>\$31,000          | 4.30%<br>10.34%<br>-2.60%<br>0.46%        | \$22,536,911<br>\$5,087,682<br>\$624,460<br>\$31,465          | 2.89%<br>3.10%<br>2.96%<br>1.50% | \$23,194,632<br>\$5,250,128<br>\$643,482<br>\$31,937          | 2.92%<br>3.19%<br>3.05%<br>1.50%          | \$23,892,365<br>\$5,422,826<br>\$663,659<br>\$32,416          | 3.01%<br>3.29%<br>3.14%<br>1.50% | \$24,633,401<br>\$5,606,627<br>\$685,085<br>\$32,902          | 3.10%<br>3.39%<br>3.23%<br>1.50%          | \$25,421,321<br>\$5,802,459<br>\$707,864<br>\$33,396          |
| Other District Adjustments*   |   |   |  |   |   |   |                                  |   |   |   |                                  |   |   |   |
| Reduction of 1.0 FTE Elementary Teacher (5th Grade Section)   | ]   |   |  |   |   | (\$66,000)  |                                  | (\$67,320)  |   | (\$68,666)  |                                  | (\$70,040)  |   | (\$71,441)  |

## **Fort Atkinson**

| Forecast Model Scenario:                                | Current Scer | ario                      |                               |                                |                              |                              |                              |
|---|--------------|---------------------------|-------------------------------|--------------------------------|------------------------------|------------------------------|------------------------------|
|   | '14-'15      | '15-'16                   | '16-'17                       | '17-'18                        | '18-'19                      | '19-'20                      | '20-'21                      |
| Sept Membership (FTE) Growth:                           | -2.60%       | 0.15%                     | -0.22%                        | 0.02%                          | -0.66%                       | -0.23%                       | -1.35%                       |
| Per Pupil Increase:                                     | \$75         | \$0                       | \$0                           | \$0                            | \$0                          | \$0                          | \$0                          |
| Equalized Valuation Growth:                             | 2.77%        | 3.10%                     | 2.00%                         | 2.00%                          | 2.00%                        | 2.00%                        | 2.00%                        |
| Fund 10 Revenues  | \$32,178,211 | \$32,341,395              | \$32,196,760                  | \$30,089,385                   | \$30,189,745                 | \$30,121,741                 | \$30,177,176                 |
| Fund 10 Expenditures                                    | \$30,315,975 | \$32,257,366              | \$32,357,765                  | \$33,403,851                   | \$34,361,792                 | \$35,429,432                 | \$36,509,629                 |
| Surplus (Deficit)                                       | \$1,862,236  | \$84,029                  | (\$161,005)                   | (\$3,314,466)                  | (\$4,172,046)                | (\$5,307,691)                | (\$6,332,453)                |
| Fund Balance  | \$10,065,707 | \$10,149,736              | \$9,988,731                   | \$6,674,265                    | \$2,502,219                  | (\$2,805,472)                | (\$9,137,925)                |
| Fund Balance as % of Expenditures                       | 33.20%       | 31.46%                    | 30.87%                        | 19.98%                         | 7.28%                        | -7.92%                       | -25.03%                      |
| Total School-Based Tax Levy<br>% change                 | \$14,959,854 | <b>\$15,557,795</b> 4.00% | <b>\$15,378,967</b><br>-1.15% | <b>\$12,547,749</b><br>-18.41% | <b>\$12,933,111</b><br>3.07% | <b>\$13,324,347</b><br>3.03% | <b>\$13,763,248</b><br>3.29% |
| Total Tax Rate per \$1,000 Equalized Valuation % change | \$10.90      | <b>\$10.99</b><br>0.83%   | <b>\$10.65</b><br>-3.09%      | <b>\$8.52</b> -20.00%          | <b>\$8.61</b> 1.06%          | <b>\$8.70</b> 1.05%          | <b>\$8.81</b><br>1.26%       |
| Non-Recurring Referendum \$                             | \$1,750,000  | \$1,750,000               | \$1,750,000                   | \$0                            | \$0                          | \$0                          | \$0                          |
| Recurring Referendum \$                                 | \$0          | \$0                       | \$0                           | \$0                            | \$0                          | \$0                          | \$0                          |





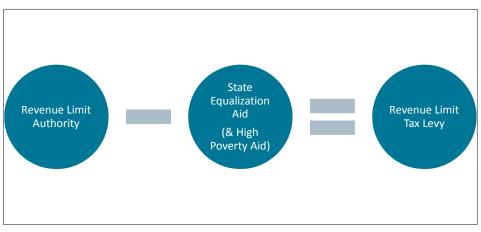
<sup>\*</sup>Salary and Benefit Expense includes transfer expense to funds 27 and 50.

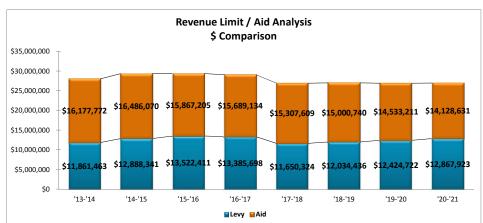
## **Fort Atkinson**

| Revenue Limit Calculation               |              |              |            |              |            |              |            |              |            |              |            |              |            |
|---|--------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|--------------|------------|
|   | '14-'15      | '15-'16      | <b>%</b> Δ | '16-'17      | <b>%</b> Δ | '17-'18      | <b>%</b> Δ | '18-'19      | <b>%</b> Δ | '19-'20      | <b>%</b> Δ | '20-'21      | <b>%</b> Δ |
| Base Year Average FTE                   | 2,852        | 2836         |            | 2,811        |            | 2,792        |            | 2,792        |            | 2,784        |            | 2,776        |            |
| Current Year Average FTE                | 2,836        | 2811         | -0.88%     | 2,792        | -0.68%     | 2,792        | 0.00%      | 2,784        | -0.29%     | 2,776        | -0.29%     | 2,756        | -0.72%     |
| Base Revenue Per Member                 | \$9,553      | \$9,640      |            | \$9,655      |            | \$9,655      |            | \$9,655      |            | \$9,655      |            | \$9,655      |            |
| Per Pupil Increase/(Decrease)           | \$75         | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Maximum Revenue Per Member              | \$9,628      | \$9,640      | 0.13%      | \$9,655      | 0.16%      | \$9,655      | 0.00%      | \$9,655      | 0.00%      | \$9,655      | 0.00%      | \$9,655      | 0.00%      |
| Revenue Limit With No Exemptions        | \$27,305,093 | \$27,339,380 | 0.13%      | \$27,141,379 | -0.72%     | \$26,957,933 | -0.68%     | \$26,957,933 | 0.00%      | \$26,880,689 | -0.29%     | \$26,803,446 | -0.29%     |
| Hold Harmless                           | \$0          | \$241,003    |            | \$183,447    |            | \$0          |            | \$77,243     |            | \$77,243     |            | \$193,108    |            |
| Prior Year Carryover                    | \$0          | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Transfer of Service                     | \$34,287     | \$43,002     |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Recurring Referendum                    | \$0          | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Other                                   | \$0          | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Total Recurring Exemptions              | \$34,287     | \$43,002     | 25.42%     | \$0          | -100.00%   | \$0          |            | \$0          |            | \$0          |            | \$0          | ,          |
| Declining Enrollment                    | \$154,048    | \$241,003    |            | \$183,453    |            | \$0          |            | \$77,243     |            | \$77,243     |            | \$193,108    |            |
| Energy Efficiency                       | \$130,000    | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Non-Recurring Referendum                | \$1,750,000  | \$1,750,000  |            | \$1,750,000  |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Other                                   | \$982        | \$16,231     |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            | \$0          |            |
| Total Non-Recurring Exemptions          | \$2,035,030  | \$2,007,234  | -1.37%     | \$1,933,453  | -3.68%     | \$0          | -100.00%   | \$77,243     |            | \$77,243     | 0.00%      | \$193,108    | 150.00%    |
| Total Revenue Limit With All Exemptions | \$29,374,410 | \$29,389,616 | 0.05%      | \$29,074,832 | -1.07%     | \$26,957,933 | -7.28%     | \$27,035,176 | 0.29%      | \$26,957,933 | -0.29%     | \$26,996,554 | 0.14%      |

| Revenue Limit Levy Analysis             |           |                |                |        |                |        |                |         |                |        |                |        |                |        |
|---|-----------|----------------|----------------|--------|----------------|--------|----------------|---------|----------------|--------|----------------|--------|----------------|--------|
|   |           | '14-'15        | '15-'16        |        | '16-'17        |        | '17-'18        |         | '18-'19        |        | '19-'20        |        | '20-'21        |        |
| Total Revenue Limit With All Exemptions |           | \$29,374,410   | \$29,389,616   | 0.05%  | \$29,074,832   | -1.07% | \$26,957,933   | -7.28%  | \$27,035,176   | 0.29%  | \$26,957,933   | -0.29% | \$26,996,554   | 0.14%  |
| Equalization and High Poverty Aid       |           | (\$16,408,374) | (\$15,795,362) | -3.74% | (\$15,619,509) | -1.11% | (\$15,251,916) | -2.35%  | (\$14,944,462) | -2.02% | (\$14,476,367) | -3.13% | (\$14,071,066) | -2.80% |
| Allowable Limited Revenue               |           | \$12,966,037   | \$13,594,254   | 4.85%  | \$13,455,323   | -1.02% | \$11,706,017   | -13.00% | \$12,090,714   | 3.29%  | \$12,481,566   | 3.23%  | \$12,925,488   | 3.56%  |
|   |           |                |                |        |                |        |                |         |                |        |                |        |                |        |
| General Fund                            | Fund 10   | \$12,966,037   | \$13,594,254   | 4.85%  | \$13,455,323   | -1.02% | \$11,706,017   | -13.00% | \$12,090,714   | 3.29%  | \$12,481,566   | 3.23%  | \$12,925,488   | 3.56%  |
| Non-Referendum Debt Service             | Fund 38   | \$0            | \$0            |        | \$0            |        | \$0            |         | \$0            |        | \$0            |        | \$0            |        |
| Capital Expansion                       | Fund 41   | \$0            | \$0            |        | \$0            |        | \$0            |         | \$0            |        | \$0            |        | \$0            |        |
|   |           |                |                |        |                |        |                |         |                |        |                |        |                |        |
| Total Revenue Limit                     | Levy Used | \$12,966,037   | \$13,594,254   | 4.85%  | \$13,455,323   | -1.02% | \$11,706,017   | -13.00% | \$12,090,714   | 3.29%  | \$12,481,566   | 3.23%  | \$12,925,488   | 3.56%  |
|   | % Used    | 100.00%        | 100.00%        |        | 100.00%        |        | 100.00%        |         | 100.00%        |        | 100.00%        |        | 100.00%        |        |

Note: The General Fund (Fund 10) Levy will be reduced by the Computer Aid for the actual Fund 10 levy





## **Fort Atkinson**

Faualized Value Analysis

|         | '14-'15   | '15-'16  | '16-'17  | '17-'18  | '18-'19  | '19-'20  | '20-'21   |
|---------|---|--|--|--|--|--|---|
| Fund 10 | \$12,888,341  | \$13,522,411   | \$13,385,698   | \$11,650,324   | \$12,034,436   | \$12,424,722   | \$12,867,923  |
| Fund 38 | \$0   | \$0  | \$0  | \$0  | \$0  | \$0  | \$0   |
| Fund 41 | \$0   | \$0  | \$0  | \$0  | \$0  | \$0  | \$0   |
|         | \$12,888,341  | \$13,522,411   | \$13,385,698   | \$11,650,324   | \$12,034,436   | \$12,424,722   | \$12,867,923  |
| Fund 39 | \$2,011,683   | \$2,009,288  | \$1,943,269  | \$847,425  | \$848,675  | \$849,625  | \$845,325   |
| Fund 80 | \$58,384  | \$26,096   | \$50,000   | \$50,000   | \$50,000   | \$50,000   | \$50,000  |
| Fund 10 | \$1,446   | \$0  | \$0  | \$0  | \$0  | \$0  | \$0   |
| Levy    | \$14,959,854  | \$15,557,795   | \$15,378,967   | \$12,547,749   | \$12,933,111   | \$13,324,347   | \$13,763,248  |
| ange    |   | 4.00%  | -1.15%   | -18.41%  | 3.07%  | 3.03%  | 3.29%   |
|         | Fund 38<br>Fund 41<br>Fund 39<br>Fund 80<br>Fund 10 | Fund 10 \$12,888,341 Fund 38 \$0 Fund 41 \$0 \$12,888,341 Fund 39 \$2,011,683 Fund 80 \$58,384 Fund 10 \$1,446 Levy \$14,959,854 | Fund 10 \$12,888,341 \$13,522,411 Fund 38 \$0 \$0 Fund 41 \$0 \$0 \$12,888,341 \$13,522,411 Fund 39 \$2,011,683 Fund 80 \$58,384 Fund 10 \$1,446 \$0  Levy \$14,959,854 \$15,557,795 | Fund 10         \$12,888,341         \$13,522,411         \$13,385,698           Fund 38         \$0         \$0         \$0           Fund 41         \$0         \$0         \$0           \$12,888,341         \$13,522,411         \$13,385,698           Fund 39         \$2,011,683         \$2,009,288         \$1,943,269           Fund 80         \$58,384         \$26,096         \$50,000           Fund 10         \$1,446         \$0         \$0           Levy         \$14,959,854         \$15,557,795         \$15,378,967 | Fund 10         \$12,888,341         \$13,522,411         \$13,385,698         \$11,650,324           Fund 38         \$0         \$0         \$0         \$0           Fund 41         \$0         \$0         \$0         \$0           \$12,888,341         \$13,522,411         \$13,385,698         \$11,650,324           Fund 39         \$2,011,683         \$2,009,288         \$1,943,269         \$847,425           Fund 80         \$58,384         \$26,096         \$50,000         \$50,000           Fund 10         \$1,446         \$0         \$0         \$0           Levy         \$14,959,854         \$15,557,795         \$15,378,967         \$12,547,749 | Fund 10         \$12,888,341         \$13,522,411         \$13,385,698         \$11,650,324         \$12,034,436           Fund 38         \$0         \$0         \$0         \$0         \$0         \$0           Fund 41         \$0         \$0         \$0         \$0         \$0         \$0           \$12,888,341         \$13,522,411         \$13,385,698         \$11,650,324         \$12,034,436           Fund 39         \$2,011,683         \$2,009,288         \$1,943,269         \$847,425         \$848,675           Fund 80         \$58,384         \$26,096         \$50,000         \$50,000         \$50,000           Fund 10         \$1,446         \$0         \$0         \$0         \$0           Levy         \$14,959,854         \$15,557,795         \$15,378,967         \$12,547,749         \$12,933,111 | Fund 10         \$12,888,341         \$13,522,411         \$13,385,698         \$11,650,324         \$12,034,436         \$12,424,722           Fund 38         \$0 |

| Equalized value Alialysis        |         |                 |                 |                 |                 |                 |                 |                 |
|----------------------------------|---------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
|                                  |         | '14-'15         | '15-'16         | '16-'17         | '17-'18         | '18-'19         | '19-'20         | '20-'21         |
| Equalized Value (TIF Out)        |         | \$1,372,601,724 | \$1,415,148,214 | \$1,443,451,178 | \$1,472,320,202 | \$1,501,766,606 | \$1,531,801,938 | \$1,562,437,977 |
| % Ch                             | ange    |                 | 3.10%           | 2.00%           | 2.00%           | 2.00%           | 2.00%           | 2.00%           |
| Mill Rate Analysis               |         |                 |                 |                 |                 |                 |                 |                 |
|                                  |         | '14-'15         | '15-'16         | '16-'17         | '17-'18         | '18-'19         | '19-'20         | '20-'21         |
| General Fund                     | Fund 10 | \$9.39          | \$9.56          | \$9.27          | \$7.91          | \$8.01          | \$8.11          | \$8.24          |
| Non-Referendum Debt Service      | Fund 38 | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          |
| Capital Expansion                | Fund 41 | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          |
| Total Revenue Limit Mill Rate    |         | \$9.39          | \$9.56          | \$9.27          | \$7.91          | \$8.01          | \$8.11          | \$8.24          |
| Referendum Approved Debt Service | Fund 39 | \$1.47          | \$1.42          | \$1.35          | \$0.58          | \$0.57          | \$0.55          | \$0.54          |
| Community Service                | Fund 80 | \$0.04          | \$0.02          | \$0.03          | \$0.03          | \$0.03          | \$0.03          | \$0.03          |
| Property Tax Chargeback          | Fund 10 | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          | \$0.00          |
| Total School-Based Mill          | Rate    | \$10.90         | \$10.99         | \$10.65         | \$8.52          | \$8.61          | \$8.70          | \$8.81          |
| % Ch                             | ange    |                 | 0.87%           | -3.09%          | -20.01%         | 1.05%           | 1.00%           | 1.27%           |

